

REPORT FOR THE FY 2018 -2020 BUDGET HEARINGS

PRESENTED BY

GROUP THREE



**GOVERNMENT OF SIERRA LEONE
MINISTRY OF FINANCE AND ECONOMIC DEVELOPMENT**

Report on the Budget Hearing FY 2017-18 (Group III)

Introduction

In his opening remarks, The Development Secretary who is the Chairman of Group III welcomed all stakeholders including the Technical team from the Ministry of Finance and Economic Development (MoFED), the District Budget Oversight Committee (DBOC) members, the Non State Actors (NSA) and the Media for the FY2018 -2020 annual and Medium Term Expenditure Framework (MTEF) budget discussions. It is important to note that this group's main responsibility was to discuss Ministries Departments and Agencies (MDAs) with domestic capital projects within the framework of the Public Investment Program. However, some MDAs without projects were also discussed due to the exigency of time and to take the process forward.

He further highlighted the structure and guiding principles of the discussions as follows:

- The main guiding principle of the discussions was adherence to the Public Financial Management (PFM) Act (2016). A key component of the PFM Act points to the prohibition of extra-budgetary expenditure and the

full implementation of its provisions. In that light he encouraged MDAs to ensure that all their requirements are presented before the body as new projects or request not discussed will not be entertained afterwards.

- He further pointed out the direction of government for the FY 2018 budget implementation which encourages MDAs to kick-start or improve on revenue generation activities as was emphasized by the Minister of Finance and Economic Development during the policy hearing.
- He highlighted the structure of the presentation that MDAs should follow for projects including discussing deliverables of projects, financials and challenges in the implementation of projects.
- Questions and comments from all stakeholders will be done after presentations for which the MDAs will respond. This will be followed by acceptance or rejection of the presentation.

The table below gives a summary of the discussions.

NO	MDA	BUDGET ESTIMATE	MAIN POINT IN THE DELIBERATION	REMARKS/COMMENT	DELIVERABLES FOR 2018 AS HIGHLIGHTED BY MDA
1	MINISTRY OF YOUTH AFFAIRS	The budget estimate for FY 2018 is Le 79.7 Billion	The main topic of discussion was that of the:- National youth farm in Kabala and the National youth village at Mile 91 projects. 250 acres for Masumalia for youth farm demonstration. Speakers were concerned about the status of these two	MOYA was advised to liaise with the Budget Bureau to ensure that their documents be in line with the standardize template. The Budget was recommended for approval by a representative from the District oversight committee Mr. Abdul K Bangura from Port loko Moved the motion was	<ul style="list-style-type: none"> • 250 acres of land was acquired at Masumalia for the Youth demonstration farm, in addition • :Architectural Drawings has been contracted to a Architectural firm • With the help of MLCPE we are able to secure 1060 acres of land for the National youth village and 250 acres of land at Mile 91 • Youth in fishing project, fully funded by Govt..Const. of 70 boat to various youth groups in the Rivera areas • Youth in farming ,these farms will be in all 16District of the country

			projects in relation to the money spent and their impact to society.	seconded by Non State Actor Ibrahim S Koroma	
2	OFFICE OF THE VICE PRESIDENT	The amount estimate for FY 2018 is Le 15.5 Billion	<i>The Scaling Up Nutrition (SUN)</i> project was the center of the discussion, most of the questions and comments were directed towards the scaling up malnutrition project. However participants expressed concern about the impact this project is creating to the intended beneficiaries.	SUN Secretariat was requested to collaborate with the Ministry of health and Sanitation and other related MDAs in other to make the project visible. The Budget was requested for approval by the DBOC and NSA respectively	<ul style="list-style-type: none"> • Maintain good governance and increase efficiency in government activities • Scale up Nutrition activities with the view to reducing under-nutrition nationwide • To provide oversight/supervision, monitoring and coordination of MDAs • To ensure probity and accountability in the disbursement of public funds and service delivery • 26 provincial visit to monitor the devolved functions to councils
3	MINISTRY OF ENERGY	The budget estimate for FY 2018 according to the presentation is Le 958.6 Billion	<ul style="list-style-type: none"> • The technical team from Mo FED together with NSA as well as DBOCs was particularly concerned about the revenue the MDA is losing as a result of unauthorized connections by unknown assailants. • Another point of discussion is the poor network in transmission lines 	<ul style="list-style-type: none"> • The team responded that plans are on their way to replace old cables and to try to improve the quality of service delivery. • However the presentation was fairly good a representative from the DBOC move the motion for the adoption of 	<ul style="list-style-type: none"> • Design, Supply, Installation and Commissioning of Generators in all District Headquarter towns. • Design, Supply, Installation and Commissioning of T&D network in all District Headquarter towns. • Supply, Installation and Commissioning of 50,000 Solar Street Lights • Installation of Solar Home Systems • Installation of 6MW Solar Power Park at Newton •

			due to aging cable network and the delay in response to technical faults.	their estimated budget FY 2018 seconded by an NSA	
4	AFRICA PEAR REVIEW MERCHANISH (APRM)	The budget estimate for FY 2018 is Le 638.5 Million	The presentation was well prepared and presented it was therefore full of praises and recommendation especially when an update of their report was said to be presented in September during the united nation's annual general meeting in new York..	Based on the presentation a motion was move by (NSA) Foday Sesay for the approval of their budget seconded by (DBOC) Abdul K Bangura	<ul style="list-style-type: none"> • Allocating a government building to house the secretariat to avoid rental costs • Popularizing the APRM nationally and Internationally • Strengthening the Secretariat to meet additional mandates of monitoring implementation of AU Agenda 2016 and the 17 UN Global Sustainable Development Goals • Additional support to realize Sierra Leone's APRM Second Generation Review • Strengthening APRM District structures and committees • Building staff capacity • Providing vehicles and other logistical support • Meeting APRM Annual Continental financial contributions. •
5	NATIONAL COMMISSION FOR SOCIAL ACTION(NACSA(N ACSA)	The budget estimate for FY 2018 is Le 1.9 Billion	MOFED technical team advised NACSA to stick to their budget ceiling It's however, clear from the presentation that the collaboration between NACSA and related MDAS is not too cordial in implementing projects especially during the implementation of	The presentation was good and there budget proposal was recommended for approval by an NSA seconded by DBOC representative	<ul style="list-style-type: none"> • In collaboration with partners, provide income support in the form of cash transfer to 38,083 households • Provide temporary employment in labor intensive public works for 1000 rural youths. • 8 community health posts • 10 set of pubic latrines constructed in("quick wins" subprojects) • 12 primary and junior secondary schools reconstructed/rehabilittee (quick wins subprojects) • Rehabilitation 101.6 km feeder roads in 3

			feeder road projects they were supposed to collaborate with SLRA but from the presentation it does not appear as such.		district.
6	ELECTRICITY AND WATER REGULATION BODY	The total amount estimate for FY 2018 is Le 1.6 Billion	A lot of questions and comments came from the area of poor service deliverable by utility companies & implementing agencies. The question was that why the poor services and how are they working as a regulatory body to improve the situation.	<ul style="list-style-type: none"> • One of the recommendation that was put forward was that they should work with budget bureau in trying to address their recurrent issues • However the presentation was adopted and recommended for approval by both NSA and BOCS 	<ul style="list-style-type: none"> • Roll out Validated regulations and legislative instruments • The activities of the utilities and other players adequately monitored. • Deliver a complaint platform • Outreach activities to all district headquarter towns • Ensure staff and Commissioners are trained to effectively do their work
7	MINISTRY OF AGRICULTURE FORESTRY AND FOOD SECURITY	The budget estimate for FY 2018 is Le 60.5 Billion	The presentation was done on a project by project basis; each project was presented by the project manager. The debate centers around poor agricultural production	The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Nurse 1,320,000 assorted tree crops raised and distributed for rehabilitation • Rehabilitate and establish 13,000 hectares of existing food crops • Procure and distribute 30,000 bags of assorted fertilizers • Procure and distribute 95,500 bushels of Seed Rice • Policy Formulation

			nationwide especially the massive dependence on the importation/foreign food especially the staple food (rice).		
8	ACCOUNTANT GENERAL DEPARTMENT		From their presentation we understand that the accountant general's department exceed their budget ceiling. one of the justification of put forward was that donor partner might not continue as usual	The AGD was advised by the chairman to collaborate with budget bureau in relation to their excess budgeting. The budget estimate was recommended for approval by a DBOC representative seconded by an NSA	<ul style="list-style-type: none"> • General Administration and Support Services • Government Accounts and Statistics Services • Treasury Services • Improve the IFIMS
9	HUMAN RIGHT COMMISSION	The total budget estimate for 2018 is Le2.7 Billion	Both Non State Actor and District Budget oversight committee members are concern about the fact that people concentrate more on defending their human rights but little attention is being paid to our responsibilities as citizens.	A DBOC representative made recommendation that the human right commission should focus rights duties and responsibilities instead of just constricting on human rights. The budget proposal was recommended for approval by NSA representative seconded by DBOC	<p>1. Strengthen and support HRCSL institutional capacity:</p> <ul style="list-style-type: none"> • Strategic engagement with local and international partners • Operational, administrative and financial support to HQ and Regional office <p>2. Increase the Commission responsiveness to Human Rights Complaints</p> <ul style="list-style-type: none"> • Organize Investigation and Conciliation meetings • Conduct training on complaints handling for staff • Conduct National Mobile complaints hearings and resolution meetings in Southern and Northern Region • Engage Referral Partners to monitor the .

					<p>Improve Human Rights culture through Public Education:</p> <ul style="list-style-type: none"> • Designed programme to improve on the HR culture in S/L (Radio discussions.....) • Training of Commissioners and staff on the design and implementation of HR education programs • Consultative meetings with state actors to • formulate National action plan on Human Rights Education • Community outreach on dissemination of SOHR Report 2017 in 11 locations • progress of cases referred to them by HRCSL • <p>5. Enhance compliance with Regional & International Human Rights obligations of S/L</p> <ul style="list-style-type: none"> ❖ Operational support to Regional Offices in the South, East, North & Western Regional
10	LEGAL AID BOARD		The discussion was based on the on the construction of their office building and the limited amount of staff.	MOFED technical team advised them to laisse with the public investment management unit to see how a development plan can discuss to the construction of their office.	<ul style="list-style-type: none"> • Operational support including vehicles and motor bikes in all Districts in Sierra Leone; • Support for Sierra Leone Legal Aid Board programmes: Remand, Protection of Children under the Law, Protection of the Vulnerable including Women and Children, The Wheel Chair, deaf and Dumb; • Massive Legal Education and sensitization to promote Rule of Law, Access to Justice and Good Governance and thereby reducing the number behind bars and fulfilling the Sierra Leone obligations in Goal 16(3) of the UN – SDGs.
11	PUBLIC SECTOR			The presentation was	

	REFORM UNIT			recommended for approval by a representative of the NSA seconded by DBOC representative	
12	CIVIL SERVICE TRAINING COLLEGE	The budget estimate for FY 2018 is Le 2 Billion	The presentation of the CSTC was very clear and straight forward, the only thing they were advice to liaise with public investment management unit should they have capital project.	The budget was recommended for approval by a representative from DBOC seconded by NSA	
13	NATIONAL YOUTH SERVICE	The budget estimate for FY 2018 is Le 79.7 Billion	The discussion centers around the youth scheme programme.	The budget was recommended for approval by a representative from DBOC seconded by NSA	
14	AUDIT SERVICE COMMISSION		A question was asked about the relationship between audit service and the national public procurement authority	The budget was recommended for approval by a representative from DBOC seconded by NSA	<ul style="list-style-type: none"> • AUDIT OFMDAs • 19 LOCAL AUTHORITIES • DONOR FUNDED PROJECTS • PUBLIC ENTERPRISES • PUBLIC ACCOUNTS
15	NATIONAL TOURIST BOARD	The budget estimate for FY 2018 is Le 3.03 Billion		The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<p>. Increased Revenue by 10 % in 2018, if the proposed Revenue Generation Strategy is Legislated.</p> <ul style="list-style-type: none"> • Classification and registration of tourist establishment in the Western Area by 10%. • Assessment, monitoring and inspection exercise of all tourist establishments nationwide. <p>c. Increase tariffs and registration fees of all tourist establishments and land development fees by 10%.</p>

					<ul style="list-style-type: none"> • To organize training/refresher for selected tourist establishments in order to enhance service <p>Delivery.</p> <ul style="list-style-type: none"> • To establish two Regional Offices in Bo & Kenema Cities and continue supports to Makeni Regional <p>Office.</p> <ul style="list-style-type: none"> • . To organize National Tourism Festival in Makeni – on a Rotational basis. • . Continue with Marketing and Promotion Rebranding of Sierra Leone internationally and nationally; • Entrance into new and niche Tourism Markets(USA, Chain and Nordic Region); • Organize in collaboration with Road Transport Cooperation, buses for excursions to tourism sites; • Organize in collaboration with Sierra Leone Red Cross and the Private sector, excursions to riverine tourist sites; <ul style="list-style-type: none"> • To establish in collaboration with Port Authority, a Tourist Information Offices for the collection of visitors arrival via sea and land; <p>f. Increase visitor’s arrival by 15% in 2018.</p> <ul style="list-style-type: none"> • . Commencement of the implementation of the repackaged STDPP/EIF Tier II Project.
16	MONUMENT AND RELICS	The budget estimate for FY 2018 is Le 4.50		The presentation was recommended for approval by a	<ul style="list-style-type: none"> • The enactment of a new heritage legislation and setting up of a reformed

		Billion		representative of the NSA seconded by DBOC representative	<p>Commission</p> <ul style="list-style-type: none"> • The formulation of a five-year strategic plan for the Commission and Museums and plan of action for its implementation • The completion of the rehabilitation of the National Railway Museum roof and floor • The restoration of a jetty at Bunce Island and the commencement of the comprehensive development of the island into a National Historic Park <p>The launch and start of the school heritage clubs</p> <p>MRC</p>
17	CONSERVATION TRUST FUND		From their presentation it seems as if the CTF put more attention in monitoring and evaluation rather than revenue generation. The technical team therefore advised them to focus more on revenue generation, one of the ways	They were advice to work with MOFED in other to see how we can engage in revenue generation.	<ul style="list-style-type: none"> • To develop and strengthen the capacity of CTF and support programs for game guards • To develop and establish long-term sustainable program with donor partners • Work closely with EPA, NPAA,MAFFS and other stake holders on a comprehensive protect area Management • To enhance CTF participation in International programs to establish our international recognition

			suggest was to organize a donor conference fund.		<ul style="list-style-type: none"> • To enhance compliance of NPAA & CTF ACT of 2012. CTF will embark on a robust reforestation
18	THE RIGHT TO ACCESS INFORMATION	The budget estimate for FY 2018 is Le 497.7 Million	The presentation was good. However the discussion was based purely on the in availability of finance which is a general challenge to all MDAs	After the marathon debate a representative from DBOC move the motion for their budget approval recommendation seconded by an NSA.	<ul style="list-style-type: none"> • Rent, furnish and operationalize three regional offices and pay annual rent for Headquarters. • Develop Publication schemes for MDAs and build the capacity of Public Information Officers to undertake pro-active disclosure of information, website for RAIC developed and contacts for the Public Information Officers established. • Engage NGOs, media and CSOs on the implementation of the Right to Access Information Act. • Work with MDAs to establish and sustainably manage their information units, continuous training of Public Information Officers. • Continuous engagement with the FOI Coalition to exchange view on implementation of the Right to Access Information Act. • Undertake sustained Sensitization of the RAI Act on Radio, TV and Community programs in the print and electronic media. • Continue deployment of Regional staff in the various regions. • Facilitate enactment of the Archives' and Records Management Act. • The RAI regulations and code of practice validated published and disseminated. • Continue engagement with MDAs, through workshops and personal visits on their roles and responsibilities in the implementation of the RAI Act.

19	OFFICE OF THE DIASPORA AFFAIRS	The budget estimate for FY 2018 is Le 574.0 million	The office of diaspora affairs did not work in accordance with the budget call circular. Their presentation is not the expected format. Majority of the speakers where concern about the roles & responsibilities of this office.	After series of questions, comments and concerns a motion was moved for their budget to be included in the fy 2018 by an NSA seconded by a DBOC.	<ul style="list-style-type: none"> • Annual National Diaspora Business Forum • Mapping Diaspora businesses country wide • Creating national and international awareness on the activities of ODA • To develop human capacity resources for web design and data collection and management • Operational expenses of ODA Secretariat and out stations
20	INDEPENDENT POLICE COMPLAINT BOARD (ICPB)		From the presentation we were made to understand that the ICPB IS receiving or will donor support from the following agencies UNDP, ASJP, and APCOF & OSJI.	After the deliberations from all institutions present an NSA move the motion for their budget approval seconded by a representative from the DBOC	<p>Training of staff (national or international) organized within the FYIPCB puts in place effective mechanism and systems to receive, access and process complaints received against the police so that ICPB is able to build public confidence in its management of complaints</p> <ul style="list-style-type: none"> • Percentage of the ICPB Plans delivered as per the timeline requirements • Review of ICPB 2013 Regulations • <p>Action tools and equipment's that will provide the ICPB an adequate and efficient record storage system and efficient retrieval system.</p> <ul style="list-style-type: none"> • Making the ICPB accessible country wide. • Establish Regional offices in the East, South and Northern Regions • To ensure the citizenry public are aware of ICPB's role and functions.

					Developing a programme using the medium of Youth engagement to propagate the work of the
21	GUMA VALLEY WATER COMPANY		Most of the questions and comment that came from the presentation where focus on two key areas, the introduction of prepaid meter system and the water wastages across the capital city.	The team where able to convince the audience. An NSA moves the motion for the approval of their budget estimate.	<ul style="list-style-type: none"> • Improve water conservation in the water catchment areas • Improve management of water distribution in the city • Installation of 11 solar bore well in the city • Mapping of underground water in the city • Establish a universal metering system • Establish two distill metering areas in Juba and Hamilton • To reduce the incident of water born diseases
22	SIERRA LEONE ROADS AUTHORITY SLRA	The budget estimate for FY 2018 is Le 3.7 Trillion	Series of questions comments and concerns where coming in relation to the method project selection when it comes to district headquarter town, with a particular reference to kenema, pujahun and bonthe.	The SLRA presentation was perherbs one of the best presentations in this year’s budget discussion It was therefore recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Feasibility Studies of AfP Roads (874 Km); • Asset Management Studies & Conduction of National Road Inventory (500 Km); • Procurement, Installation & Management of weigh bridges (5 nos.):Queen Elizabeth Quay/Port (1No.), Cement Factory (2No.), MRU Bridge (1No.), Koindu – Liberia Border (1No.); • Conduction of National Traffic Volume Counts • Procurement, Installation and management of automatic traffic counters (12 units/4 roads: Lungi – Port Loko; Rogbere – Pamlap; Masiaka – Bo & Masiaka - Makeni) & Conduction of Manual Traffic Volume Counts (2No. Frequencies); • <i>Periodic Maintenance of 244 Km (Kambia – Tomparie – Kamakwei; Mile 91 – Robol Jct; Bo – Yele – Matotoka, Kenema - Zimmi);</i> • Routine Maintenance of City & Urban Roads (3,000 Km/2 frequencies); • Supporting Policy guidelines (Technical &

					Managerial Manuals).
23	MINISTRY OF WORKS HOUSING & INFRASTRUCTURE	The budget estimate for FY 2018 is Le 14.4 billion	<p>The following are discuss during the presentation</p> <ul style="list-style-type: none"> • Lack of proper revenue update • Delay in accessing finance due to improper documentation by either the contractor or the ministry or implementing agency 	The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Development of projects proposals for Low-cost and/or Affordable Housing development and acquire land for housing development • Facilitate the Payment of Rents and Rates and acquire buildings for the establishment of new Government offices • Increase Revenue by Strengthening the process of obtaining Buildings Permits and Construction sites Inspections • Ensuring that the National Building Code becomes law. • Formulation and implementation of the National Quarry Policy and its Regulation • To develop policies / programs to enhance sustainable improvement in the national feeder roads network
24	MINISTRY OF EDUCATION	The budget estimate for FY 2018 is Le 22.3 billion	The presentation of the ministry of education was very much controversial is the only presentation that warranted the panelist to have a break as there were are a lot of issues where not clear during the presentation reigning from procumbent plan, a clear expenditure of FY 2016-17 analysis, 2018 deliverables etc.	<p>The budget proposal will only be considered in the FY 2018 budget until and unless the following are presented to the ministry of finance and economic development</p> <ul style="list-style-type: none"> • The present procurement plan • Proper analysis of their 2016-17 financial analysis • 2017 deliverable 	

				<ul style="list-style-type: none"> Update on counterpart funding or donor funding 	
	CENTRAL INTELLIGENT & SECURITY UNIT ISCU			The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> To provide intelligence on the use of Sierra Leone as a hub for transnational Organized crime in the region To provide intelligence on the growing threat of Terrorism to Sierra Leone and the West African region. To provide intelligence on corruption in revenue generating Institutions Provide intelligence on the consolidation of Democratic Governance, peace and stability of the State Provide Intelligence on the threats to the successful implementation of the National Ebola Recovery Plan
25	NATIONAL HIV/AIDS SECRETARIATE	The budget estimate for FY 2918 is Le 8.7 Billion		The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> Reduce HIV incidence among adults and adolescents by 50% (from 0.04% in 2015 to 0.02 % by 2020). Reduce HIV incidence among infants born to HIV positive mothers from 13% in 2015 to less than 5% by 2020 Reduce AIDS-related mortality from 7% to 1% (2,700 – 270) Achieve global treatment goals of 90-90-90 by 2020.
26	THE OFFICE CHIEF OF STAFF	The budget estimate for FY 2918 is Le 8.4 billion	It was a good presentation I must say.	The presentation was recommended for approval by a	<ul style="list-style-type: none"> Provide support & Monitor Extractives Entities Compliance with the EITI requirements & National Priorities

				representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> Strengthen Transparency & Accountability Provisions in the Legal, Policy & Regulatory Framework in the Extractives Sector in Sierra Leone. <p>The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative</p>
27	MINISTRY OF INFORMATION			The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> Signing of the Loan Agreement Commissioning of the project by His Excellency, The President Dr. Ernest Bai Koroma Construction of new community with 100 houses and other facilities for the resettlement of the first set of communities affected by the airport construction Relocation of first set of communities affected by the construction of the airport Procurement of project utility vehicle Establishment of project site office Enhancement of security of the airport zone

27	MINISTRY OF WATER RESOURCES			The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Sector coordination and harmonization • Service Delivery: Monitoring and evaluation of sector service providers • Procurement of 20 Water Bowsers • Construction of solar powered boreholes and kiosk and network distribution-45 SOLAR POWERED BOREHOLES AND KIOSK • Feasibility studies of the rokel river water supply project
28	MINISTRY OF TRANSPORT	The budget estimate for FY 2018 is Le 11.5 billion		The presentation was recommended for approval by a representative of the NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Signing of the Loan Agreement • Commissioning of the project by His Excellency, The President Dr. Ernest Bai Koroma • Construction of new community with 100 houses and other facilities for the resettlement of the first set of communities affected by the airport construction • Relocation of first set of communities affected by the construction of the airport • Procurement of project utility vehicle • Establishment of project site office • Enhancement of security of the airport zone
29	NATIONAL PROTECTED AREA AUTHORITY NPPA		The discussion was centers around the mandate roles and responsibilities of	The presentation was recommended for approval by a representative of the	<ul style="list-style-type: none"> • Recruitment of 263 personnel. • Development of MOUs with relevant partners for effective collaboration in prosecuting Protected Area crimes.

			NPAA this was because most of the protected areas haven been encroach by illegal constructions & , faming	NSA seconded by DBOC representative	<ul style="list-style-type: none"> • Creation of three satellite centers in Freetown, Makeni and Bo for the monitoring of all Protected Areas including wetlands using GIS spatial database management software. • Conduct carbon inventory in three Protected Areas. • Legal status of seven Protected Areas upgraded and proclaimed as National Parks.
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General Comment

A detailed Financial Analysis is attached on the Submissions of MDAs for projects on the Public Investment Program.

General Challenges

Most of the MDAs have similar challenges centers around

- Finance
- Insufficient staff
- Lack of vehicles
- Poor communication and coordination among MDAs .